# **Together with the Environment**

Sustainability Material Issues 1 Promoting Environmental Initiatives for a Sustainable Planet



## **Basic Approach**

We at the Lion Group believe it is our solemn responsibility to provide excellent customer experiences in the areas of health, comfort and cleanliness while protecting the global environment—the foundation of health and daily living—in accordance with our aim of "Becoming an advanced daily healthcare company."

We have strived to realize a sustainable planet while working to achieve the targets of Eco Vision 2020.

From 2021, we will strive to achieve LION Eco Challenge 2050, a set of long-term environmental objectives formulated in 2019. Going forward, the Group will ambitiously work toward the realization of a decarbonized, resource-circulating society.

### Lion's Commitment to the Environment

In line with the corporate slogan, "life.love." we have written "Lion and the Environment" to encapsulate our commitment to the environment, expressing our aim of reducing environmental burden not only through our business activities, but through our products as well, while making every day brighter for each individual.

### Lion and the Environment

Making daily life more pleasant should also mean caring for the environment.

Each everyday activity can do good things for our planet.

That's Lion's eco-philosophy. It's why we make environment-friendly products that fit right into your lifestyle.

For example, we use renewable plant-derived carbon-neutral ingredients.

And we help you conserve water resources with our water-saving products while protecting the water environment.

So, day by day, without even thinking about it, you help keep our planet healthy.

It's an eco-lifestyle for everyday life.

That's Lion's promise to you and the Earth.

> "Every Day. For the Earth" pamphlet [Japanese] of (5.02MB)

# Approach / Management / Targets and Achievements

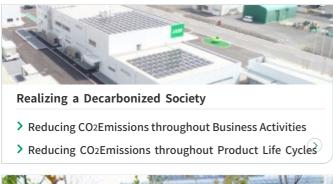








# **Initiatives**

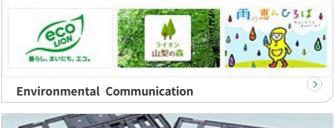














# ▼ Together with the Environment

# **Environmental Approach and Policy / Management**

- ✓ Approach ✓ Environmental Policy ✓ Environmental Management System
- ▼ Environmental Management Structure 
  ▼ Legal Compliance

## **Approach**

In 2019, the Lion Group established the LION Eco Challenge 2050, a set of long-term environmental objectives, with the goal of promoting business activities that help to address global problems, such as those identified in the Paris Agreement and the Sustainable Development Goals (SDGs). In 2022, many countries, including Japan, began raising their environment- and sustainability-related targets. We have also revised our objectives as we work to achieve carbon neutrality by 2050. Aiming to realize a decarbonized, resource-circulating society, we will promote environmentally friendly habits with consumers to continuously provide planet-friendly lifestyles that make more sustainable living easy.

### **Environmental Policy**

The Lion Group's Environmental Policy adheres to the spirit of the Lion Group Charter for Corporate Behavior, which states: "We shall play a positive and active role in creating a sustainable society that harmonizes economic development and environmental protection."

## **Environmental Management System**

The purpose of the Lion Group's Environmental Management System is to identify, evaluate and remedy the adverse environmental impacts of our business activities, products and services, and to improve our environmental conservation activities on an ongoing basis.

We strive to enhance systems for environmental management and reporting with the aim of addressing environmental issues globally. Environmental data on the Lion Group is available on our website.

#### > Environmental Data

### Status of ISO 14001 Certification

Lion acquired ISO 14001\* certification covering its production sites in July 2001 and has maintained this certification since. Including the plants of Group companies in and outside Japan, the Lion Group continues to push ahead with its management systems and environmental conservation activities in accordance with ISO 14001.



ISO 14001 Certificate of Registration

> Lion Group ISO 14001 certifications

<sup>\*</sup> ISO 14001: An international standard for environmental management

### **Environmental Management Structure**

To grow our businesses while reducing our impacts on the global environment, the Sustainability Promotion Council, which consists of the executive corporate officers, including the President, and representatives of related divisions. The council deliberates on policy for dealing with environmental problems and monitors the progress of related efforts.

### **Top Environmental Audits**

Lion's top management has been carrying out environmental audits of Lion and domestic Group production sites since 1999. Since 2009, we have formulated audit plans based on the characteristics of each plant and carried out regular audits every three years. In 2023, the Akashi Plant, Osaka Plant and Chiba Plant underwent environmental audits under Director Kobayashi, the director in charge of the Sustainability Promotion Department.





Top environmental audits (2023) Left: Osaka Plant. Right: Chiba Plant

#### Internal Environmental Audits

Trained internal environmental auditors regularly conduct internal environmental audits to check compliance with the requirements of ISO 14001. The relevant departments then take responsibility for implementing improvements regarding any issues thus identified. In addition, the general managers of offices and plants conduct management reviews to confirm that organizational management systems are constantly being improved to be more apt, fair and effective.

# **Legal Compliance**

Lion ensures compliance with environmental laws and regulations. In addition, we carry out management based on proprietary management standards.

#### **Proper Waste Disposal**

For waste disposal, a waste disposal officer at each operating site commissions waste disposal contractors based on contractor selection standards laid out in Lion's waste management regulations. We also perform regular on-site inspections of waste disposal contractors' facilities to determine whether we should continue to commission them.

#### Proper PCB Waste Storage and Disposal

Polychlorinated biphenyl (PCB) was once widely used as an insulating oil in electrical equipment for its excellent fire resistance and electrical insulation properties, but its manufacture and import are now prohibited by law. Lion had been strictly storing and disposing of PCB-containing equipment in its possession in compliance with the Act on Special Measures concerning Promotion of Appropriate Handling of PCB Wastes until disposal could be outsourced. The disposal was completed in 2022.

#### Wastewater Management

We manage ordinary wastewater to ensure that we do not emit wastewater that violates legal or regulatory water quality standards through such means as enhancing the stability of wastewater treatment facilities, maintaining and reinforcing treatment control, and carrying out emergency drills. Furthermore, operating sites form agreements with individual municipalities and establish and enforce voluntary standards to ensure thorough wastewater management.

### Proper Management of Fluorocarbons

Identifying the facilities covered by the Fluorocarbon Emissions Control Act, doing simple and periodic inspections, keeping records, and calculating the amount of leakage are all part of Lion's response to the legislation. No operating sites in fiscal 2023 had fluorocarbon leaks that required notification. We will keep working to prevent leaks and encourage the introduction of non-fluorocarbon and low Global Warming Potential (GWP) equipment when updating facilities.

#### Responding to Legal and Regulatory Changes Related to the Environment

With regard to revisions of environmental laws and regulations, namely, the Act on the Rational Use of Energy, the Act on Promotion of Global Warming Countermeasures, the Act on Confirmation, etc. of Released Amounts of Specific Chemical Substances in the Environment and Promotion of Improvements to the Management Thereof, the Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc., the Waste Disposal and Public Cleansing Act and the Soil Contamination Countermeasures Act and the Fluorocarbon Emissions Control Act, information is collected from administrative agencies and industrial associations to ensure that related departments are up to date on and fully compliant with the latest developments.

There were no violations resulting in fines or other penalties in 2023.

# **Environmental Objectives and Achievements**

- ▼ LION Eco Challenge 2050 Long-Term Environmental Objectives
- ▼ The Lion Group's Initiatives to Address Climate Change
- Eco-First Commitment
- ➤ Participation in External Environmental Initiatives

## LION Eco Challenge 2050 Long-Term Environmental Objectives

In 2019, the Lion Group established the LION Eco Challenge 2050, a set of long-term environmental objectives, with the goal of promoting business activities that helping to address global problems, such as those identified in the Paris Agreement and the Sustainable Development Goals (SDGs). In 2022, many countries, including Japan, began raising their environmentand sustainability-related targets. We have also revised our objectives as we work to achieve carbon neutrality by 2050. Aiming to realize a decarbonized, resource-circulating society, we will promote environmentally friendly habits with consumers to continuously provide planet-friendly lifestyles that make more sustainable living easy.



### Progress of Initiatives for 2030

### Zero-carbon throughout business activities (Scope 1 and 2)

**Indicators** 

CO₂ emissions throughout business activities ⇒ 55% reduction in comparison with 2017 (absolute quantity)

**Progress** 

Down 39% compared with 2017

Initiatives going forward

Reduce energy usage through energy-saving activities. Purchase electricity generated by renewable energy sources.

### Low environmental burden/and carbon neutrality of our own product life cycle (Scope 3)

Indicators

CO₂ emissions throughout product lifecycles ⇒ 30% reduction in comparison with 2017

**Progress** 

Up 3% compared with 2017

Initiatives going forward

Provide environmentally friendly products and promote environmentally friendly habits. Promote decarbonization at the stage of procurement through supplier engagement.

Indicators

Petrochemical-derived plastic use rate ⇒ 70% or less

**Progress** 

96%(Japan), Rate of containers and other packaging using sustainable materials: 3.9%

Initiatives going forward

Increase use of recycled plastic and biomass materials in products and containers. Continuously promote reduced use and reuse of plastic in products and containers.

Indicators

Water usage throughout product lifecycles  $\Rightarrow$  30% reduction in comparison with 2017 (per unit of net sales)

**Progress** 

Down 13% compared with 2017

Initiatives going forward

Reduce water usage by consumers through the provision of water-saving products.

### Help achieve a carbon negative society by reducing its environmental burden (Scope 4)

Indicators

Contribute to a CO<sub>2</sub> emission reduction effect in excess of Lion's own emissions. (Japan)

**Progress** 

Plan to formulate actions and KPIs and verify their effectiveness

Initiatives going forward

Reduce society's overall  $CO_2$  emissions through collaboration with other industry actors and companies.

Reduce household CO2 emissions through provision of environmentally friendly products.

### Making Planet-Friendly Lifestyles a Reality

# Carbon neutral product lifecycles (Scope 3)



Increasing investment in environmentally friendly equipment through internal carbon pricing



### Renewable energy

100% renewable energy in all Group plants and offices (by 2024 in Japan; by 2030 overseas)



Collaborative smart logistic

Logistics EDI

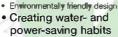


## Ethical products

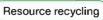
Procurement

Supplier engagement

 Increasing lineup of certified products Carbon recycling



Create Environmentally Friendly Habits with Consumers



- Promoting 3Rs + renewables
  Contributing to the creation of a recycling society
- Creating refill habits
- · Creating waste-free habits



#### Digital transformation

- Enhancing lifecycle assessment and Scope 3
- Usability





114







- Sustainable fashion (Long-lasting clothing)
- Smart homes (Spending comfortable, relaxing time at home)
- Decarbonized transportation (Popularization of environmentally friendly vehicles)

### Co-creation with society

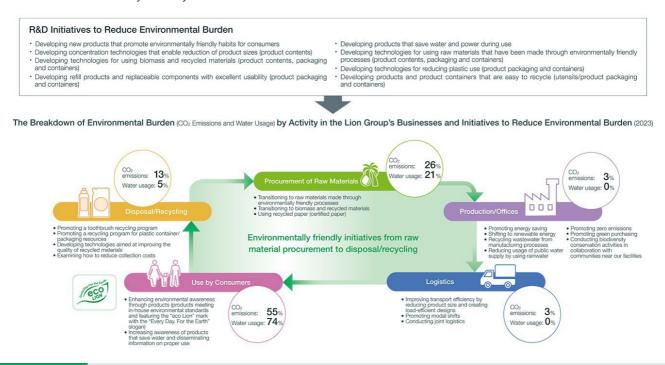
- Changing consumer behavior/Cultivating
- (Ecosystem comprising industry, government and private sectors) CO<sub>2</sub> absorption by forests/Afforestation

# Help achieve a carbon negative society by reducing its environmental burden. (Scope 4)

### Lion Sustainability Website 2024

### Activities for Reducing Environmental Burden

As part of its responsibility as a producer, the Lion Group is working to achieve decarbonization and to solve plastic and water resource issues in every stage of the product lifecycle, from the procurement of raw materials to use by consumers, disposal and recycling. As laundry and other housework requires electricity and water, CO<sub>2</sub> emissions and water usage are at their highest at the stage when consumers use our products. Going forward, we will work to reduce the environmental burden of our products at this stage through the provision of environmentally friendly products and services and the creation of environmentally friendly habits for consumers.



# The Lion Group's Initiatives to Address Climate Change

Climate change has become a pressing social issue in recent years and presents serious future risks to corporate management as well as the possibility of new opportunities for corporate activities. Under the Vision2030 long-term strategic framework, the Lion Group has made reinforcing initiatives to address the sustainability material issues one of its management strategies and designated creating healthy living habits and promoting environmental initiatives for a sustainable planet as its top priority material issues. Accordingly, we are working to mitigate risk by reducing CO<sub>2</sub> emissions and other means while advancing a variety of initiatives to address the risks and opportunities presented by climate change, such as promoting the formation of environmentally friendly habits together with consumers.



### Lion's Greenhouse Gas Reduction Targets Validated by the SBT Initiative

In March 2023, Lion has had its greenhouse gas (GHG) reduction targets for 2030 validated by the Science Based Targets (SBT) initiative\*1 as being based on sound scientific grounds and aligned with the target of limiting global warming to 1.5°C. This validation follows a previous validation from SBT in 2020 as being aligned with the target of limiting global warming to well below 2°C.



### ☑ Science Based Targets

- \*1 The SBT initiative (SBTi) is a collaborative international initiative established in 2015 by the CDP, the United Nations Global Compact (UNGC), World Resources Institute (WRI) and the World Wide Fund for Nature (WWF). The initiative assesses and validates whether GHG reduction targets set by companies based are properly science-based to help achieve the Paris Agreement goal of keeping the increase in the global average temperature to 1.5°C above pre-industrial levels.
- Validated GHG Reduction Targets (Targets for 2030)
- Reduce total Scope 1\*2 and 2\*3 GHG emissions (absolute quantity)\*4 by 55% (compared with 2018 levels)
- Reduce Scope 3\*5 GHG emissions (absolute quantity) by 30% (compared with 2018 levels)
- Increase annual electricity procurement from renewable sources to 100% (from 0% in 2018)
- \*2 Scope 1: Direct emissions from the use of fuel by the Company.
- \*3 Scope 2: Indirect emissions from electricity and heat purchased and used by the Company.
- \*4 CO<sub>2</sub> emissions account for 99.8% of Lion's GHG emissions (2022 figure).
- \*5 Scope 3: Indirect emissions from the Company's value chain (excluding those covered by Scope 1 and Scope 2) attributable to purchased goods and services (category 1) or end-of-life treatment of sold products (category 12).
  - > News release: Lion's Greenhouse Gas Reduction Targets Validated by the SBT Initiative

### **Eco-First Commitment**

Under the Eco-First Program, companies make a commitment to the Minister of the Environment regarding their global warming countermeasures, efforts to reduce waste and promote recycling, and other voluntary initiatives to conserve the environment (Lion's Eco-First Commitment [Japanese] [1] ). The Minister of the Environment then certifies that such companies are leaders in their industries in terms of implementing forward-looking, voluntary business activities in environmental areas.

In 2008, Lion became the first company in a manufacturing industry to be certified as a member of the Eco-First Program. Since then, we have updated our Eco-First Commitment in step with the establishment of long-term environmental objectives. The last such update was made in 2019 to reflect the LION Eco Challenge 2050 long-term environmental objectives.

### **Eco-First Promotion Council**

The Eco-First Promotion Council [Japanese] is an organization established in December 2009 to reinforce coordination among environment-related governmental bodies and EcoFirst Program member companies, increase awareness of the program and further enhance initiatives to address environmental issues.

Since the council's establishment, Lion has actively participated as a core member, serving as the chair company from fiscal 2012 to 2013. Lion was involved with council operations as the managing company until fiscal 2023 and is now participating as a general member.

# Participation in External Environmental Initiatives





Culean Doson Material Alliance



Eco First Companies
Association [Japanese]

☑ CLOMA Japan Clean Ocean Material Alliance







☑ Japan Climate Initiative

☑ Plastics Smart [Japanese]

Keidanren Initiative for Biodiversity Conservation



☑ GX League [Japanese]

# Information disclosure based on TCFD recommendations

## The Lion Group's Response to the TCFD

Climate change has become an urgent social issue in recent years and brings serious risks to corporate management as well as the potential for new business opportunities. In May 2019, the Group endorsed the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD), an organization established by the Financial Stability Board (FSB). From October 2019 to January 2020, Lion took part in the Ministry of the Environment's Project to Analyze Scenarios of Climate Risks and Opportunities in Accordance with TCFD, evaluating the financial impact on its operations of climate-related risks and opportunities. In 2022, we expanded the scope of its analyses to encompass businesses, communities, product categories and supply chains, developing them into full-scenario analyses. The climate-related information resulting from these analyses is disclosed based on the TCFD framework.



### Initiatives and Policy to Address the TCFD Recommendations

Core Elements of the TCFD's Recommended Climate Related Disclosures		The Lion Group's Initiatives	
Governance around clir	The organization's governance around climate-related risks and	Climate-related risks and opportunities are reported to the Sustainability Promotion Council (which meets twice a year) by its E Subcommittee and also reported, as needed, to the Executive Management Board, Executive Committee and Board of Directors.	
	opportunities.	In addition, a working group had been established under the Council to responsively look for business opportunities in the changes in external conditions brought about by climate change.	
Strategy	The actual and potential impacts of climate-related risks and opportunities on the organization's businesses, strategy, and financial planning	Based on the TCFD recommendations, we conducted scenario analyses using a 1.5°C scenario and a 4°C scenario for the Consumer Products Business and some countries of the Overseas business, the operations of which are likely to be impacted by climate change by 2030 and 2050.	
		We worked to identify and evaluate short-, medium- and long-term climate-related risks for the period from the present to 2050 and factor them into our businesses, strategy and financial planning.	
Risk Management	The processes used by the organization to identify, assess, and manage climate-related risks	The Lion Group has designated certain climate-related risks that have the potential to significantly impact the Group's businesses as "shared risks" to be managed Group-wide alongside countermeasures to such risks. The Corporate Planning Department and E Subcommittee coordinate such management, working together to identify, assess and manage these risks.	
		> Click here for risks and countermeasures (Japanese only)	

Core Elements of the TCFD's Recommended Climate Related Disclosures		The Lion Group's Initiatives	
Climate Related Disclosures		<ul> <li>The CO<sub>2</sub> emissions of Lion Corporation and its domestic and overseas consolidated subsidiaries (Scopes 1, 2 and 3) are disclosed on Lion's website. The LION Eco Challenge 2050 long-term environmental objectives include realizing a decarbonized, resource-circulating society as well as targets for 2030 based on the metrics of CO<sub>2</sub> emissions, petrochemical-derived plastic usage and water usage. The greenhouse gas reduction target is 1.5°C, certified by the SBT Initiative.</li> <li>News Release: Lion's Greenhouse Gas Reduction Goals Certified by SBT Initiative</li> </ul>	

### **Overview of Scenario Analyses**

- We conducted scenario analyses using scenarios in which the average global temperature increases 1.5°C or 4.5°C from the pre-industrial average by 2100. These analyses, focused on effects in 2030 and 2050, were carried out for the Consumer Products Business (for the oral care, beauty care, fabric care, living care and pharmaceutical product fields) and the Overseas Business (for businesses in China and Thailand).

  The principal scenarios used for this analysis were the following.
  - \* Principal scenarios used for analysis of transition risks and opportunities: The IEA's NZA and STEPS scenarios
  - \* Principal scenarios used for analysis of physical risks and opportunities The IPCC's RCP1.9 and 8.5 scenarios
- The analyses consisted of identifying climate-related risks and opportunities in each scenario, considering their qualitative impacts on businesses and then quantitatively estimating these impacts in financial terms in order to rate them as large, medium or small. As a result, the introduction of a carbon tax and increased raw material and packaging costs were identified as risks that have a large impact on our businesses. The expansion of markets for sustainable products was identified as an opportunity that has a large impact on our businesses. In addition, we are studying the latest literature, including the IPCC's AR6, to envision how conditions related to daily living will shift due to climate change as a perspective for exploring new business opportunities.

The Lion Group's Main Climate-Related Risks and Opportunities

Risks and Opportunities			Impact <sup>1</sup>				
	RISKS and C	opportunities	Description	4°C	1.5°C		
	Introduction of a carbon tax (Scopes 1, 2 and 3)		<ul> <li>Increased factory operating costs due to the full-scale introduction of emissions trading and the application of carbon taxes by governments</li> <li>Increased raw material procurement</li> </ul>	Small	Large <sup>2</sup>		
			costs due to carbon taxes on emissions, including Scope 3 emissions				
	Increased	Fossil fuel-derived	<ul> <li>Increased costs due to the full-scale introduction of emissions trading and the application of carbon taxes</li> </ul>	Large	Medium		
	cost of raw materials	Palm oil-derived	<ul> <li>Increased costs due to tightening of palm oil regulations and increased use of certified oil</li> </ul>	Small	Medium		
Transition		Plant-derived (from corn, mint, etc.)	<ul> <li>Increased prices due to decreases in crop yields</li> </ul>	Small	Small		
	Increased	Plastic-derived	Increased costs due to regulations on plastic use	Small	Medium		
	cost of packaging and	Aluminum-derived	<ul> <li>Increased costs due to a shift from iron to aluminum as a result of regulations on vehicle weight, etc.</li> </ul>	Small	Medium		
	containers	Timber resource-derived	<ul> <li>Increased costs due to forest fires, forest protections or logging regulations</li> </ul>	Small	Small		
Expansion of sustainable		markets for products	<ul> <li>Expansion of demand for sustainable products, including those that save water and power, due to rising customer awareness of ethical consumption</li> </ul>	Small	Large		
	Increased average temperature		<ul> <li>Increased operational and personnel costs due to growing energy costs and burden on workers</li> </ul>	Small	Small		
Physical			Increased sales of laundry-related products due to higher temperatures and of hygiene-related products and services due to increases in infectious disease	Medium	Small		
	Changes in precipitation and weather patterns		<ul> <li>Increased costs of dealing with impacts on the operations of Lion or its suppliers due to increased flooding and water stress. Potential for decreased credibility in the event that stable supply cannot be maintained.</li> </ul>	Medium	Small		
	Increased severity of extreme weather events		Decreased revenue due to internal logistics delays and supply chain interruptions resulting from increased severity of extreme weather events. Potential for decreased credibility in the event that stable supply cannot be maintained.	Small	Small		

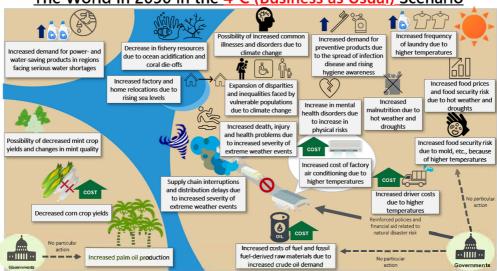
<sup>1.</sup> Risks are shown in red, opportunities are shown in blue

<sup>2.</sup> Impact if the LION Eco Challenge 2050 environmental objectives are not met and CO<sub>2</sub> emissions are not significantly reduced

### **Summary of Scenario Analysis Results**

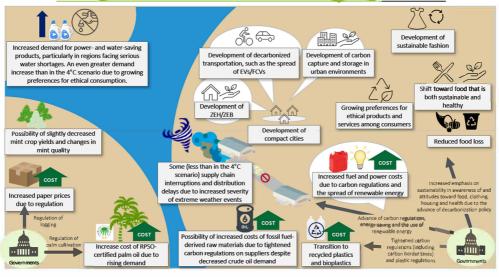
- Lion has been advancing efforts to address the scenarios used in the most recent analyses for some time but will continue to direct management effort at further reinforcing resilience to change going forward.
- Under the 4°C scenario, the increased cost of fossil fuel-derived raw materials is a major risk. Lion is already advancing efforts to replace such raw materials with plant-based materials and reinforcing other efforts aimed at decarbonization. Furthermore, to address rising physical risks, such as those of floods and water stress, we are advancing such efforts as reinforcing business continuity planning and supply chain data coordination. In terms of opportunities, the markets in such areas as products related to infection prevention and laundry are expected to grow, so we are working to develop related products and reinforce related services. Furthermore, we will continue to explore growth opportunities in the fields of oral health and infection control—areas of strength for Lion—to address the increase in the risk of the spread of infectious disease.
- Under the 1.5°C scenario, the increased cost of plastic-, aluminum- and palm oil-derived raw materials and packaging is a major risk. Lion is already advancing initiatives to reduce such risk, including reducing the use of petroleum-derived plastic and procuring RSPO-certified palm oil and palm kernel oil derivatives. In terms of opportunities, we expect substantial expansion in demand for environmentally friendly products, presenting the potential for business expansion by increasing offerings of products that meet the Lion eco-standard. Furthermore, these initiatives will help to reduce CO<sub>2</sub> emissions during the product use and disposal stages, which account for the majority of Lion's Scope 3 emissions. In addition to these efforts, as under the 4°C scenario, we are exploring other ways of securing opportunities for further growth. These include the development of technologies suited to the growth of sustainable fashion and other lifestyle changes as well as expanding the supply of electro-conductive carbon, which will be necessary for the development of decarbonized transportation, including the spread of electric vehicles.
- In addition, we will monitor social trends as we consider measures to address issues that currently have only a small quantifiable financial impact but could present a large future risk to Lion (such as procuring high-quality mint).

### The World in 2050 in the 4°C (Business as Usual) Scenario



### The World in 2050 in the

### 1.5°C (Decarbonization Measures Adocted) Scenario



# **Realizing a Decarbonized Society**

## **Approach**

Since the Industrial Revolution, rising emissions of CO2 and other greenhouse gases (GHGs) have contributed to global warming. The impact of global warming-driven climate change on people and ecosystems is expected to become increasingly severe, coming in such forms as more frequent heavy rains, flooding and other natural disasters, dwindling food and water resources, extreme heat, and outbreaks of infectious disease.

The Lion Group conducts businesses that utilize natural resources, such as oil palm and pulp and paper, and therefore recognizes global warming as major risk to its operations.

The Paris Agreement, aimed at mitigating climate change and transitioning to a decarbonized society, came into effect in 2016. The agreement includes the shared global long-term targets of limiting the average global temperature increase to well below 2°C (the "well below 2°C target") and of pursuing efforts to limit the increase to 1.5°C. In support of the targets of the Paris Agreement, in June 2019, Lion set the long-term CO2 emissions reduction targets of a 30% reduction by 2030 compared with 2017 and net zero by 2050. In 2020, one of Lion's targets was validated by the Science Based Targets (SBT) initiative as being aligned with the well below 2°C target.

Furthermore, in May 2019, Lion endorsed the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD).

In May 2021, the LION Group took into consideration such social trends as the Japanese government's increase in its 2030 greenhouse gas emission reduction target from 26% to 46% (compared to 2013). Based on this, to help realize the common global goal of limiting the temperature increase from pre-industrial times to within 1.5°C, we raised the 2030 CO2 reduction target under the LION Eco Challenge 2050 for business site activities from 30% to 55% (compared to 2017).

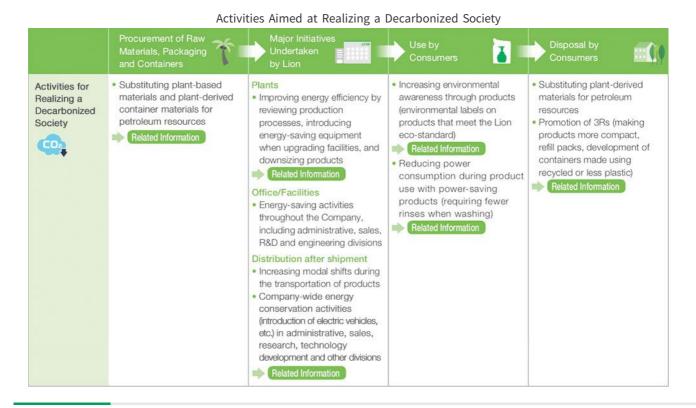
To speed up the achievement of this goal, we also decided to switch the sourcing of all of the Group's purchased electricity to renewable energy sources by 2030. Furthermore, to facilitate capital expenditure on decarbonization, we introduced the Internal Carbon Pricing (ICP) system, which virtually converts CO2 emissions into costs based on our own criteria, thus securing a reference for environmental investment decisions.

Based on its Environmental Policy and the LION Eco Challenge 2050, the Lion Group strives to reduce GHG emissions in its business activities and to contribute to decarbonization by providing environmentally friendly products and services in addition to promoting eco-friendly habit creation together with consumers. Through such efforts, we will contribute to the mitigation of climate change.

- > Utilization of Internal Carbon Pricing (ICP) (Lion Integrated Report p.48)
- > Create Environmentally Friendly Habits with Consumers (Lion Integrated Report 2022 p.27 Growth Point 3)

### Overview

The Lion group is working to reduce GHG emissions at all stages, from raw material procurement to consumer disposal. We will continue to promote efforts toward the realization of a Decarbonized Society.



### **Initiatives**





# Reduce CO<sub>2</sub> Emissions throughout Business Activities

Sustainability Material Issues 1 Promoting Environmental Initiatives for a Sustainable Planet



- Promotion of Energy Conservation Activities
- ✓ Utilization of Renewable Energy

Carbon Offsetting

## **Promotion of Energy Conservation Activities**

In 2021, the Lion Group raised the target of reducing  $CO_2$  emissions from its business activities from a 30% reduction (compared to 2017) to a 55% reduction by 2030 (compared with 2017). As the first part of efforts to achieve our  $CO_2$  emissions reduction target, we are implementing thoroughgoing energy-saving activities at our various plants, offices and other facilities in Japan and overseas to increase energy efficiency.

Our production divisions consume higher amounts of energy, but are aiming to reduce CO<sub>2</sub> emissions by 1% or more per unit of production every year through energy-saving activities such as improving productivity and adopting high-efficiency equipment while working to reduce energy loss from utilities in such forms as steam and pressurized air and by recovering heat to save energy. In addition, our offices have set up power-saving projects as they strive to save energy.

When constructing new buildings, such as plants and employee facility buildings, we strive to implement energy-efficient facility design to reduce energy consumption. The Lion Group moved to its new headquarters (Kuramae, Taito-ku, Tokyo) in January 2023, and the building acquired the "S Rank" certification of the CASBEE-Smart Wellness Office system in 2021, which certifies a building's wellness performance and overall environmental performance. In the future, by comprehensively understanding the energy consumption status of all plants, we will discover more ways to conserve energy and achieve further energy savings.

Going forward, we will continue to advance measures to further reduce CO2 emissions.



CASBEE Smart Wellness Office S Rank certification of the new Lion headquarters



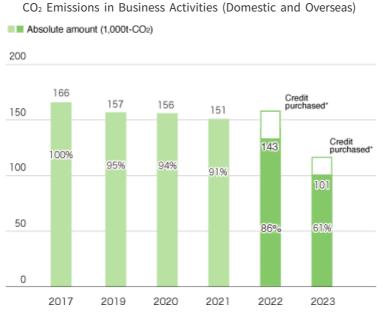
New employee facility building at the Lion Chemical Corporation Oleochemical Production Site (LCCOC)



Energy efficiency label at the new LCCOC employee facility building

# Received Commendation from the Director General of the Kanto Bureau of Economy, Trade and Industry for Two Consecutive Years for Excellence in Energy Management

Lion received the Kanto Bureau of Economy, Trade and Industry Director-General's Award for Excellence in Energy Management in fiscal 2019 as an excellent business operator that has made notable contributions to energy conservation. This award was given for Lion's former headquarters building, following the award given for our former Tokyo office building in the previous year. Lion was rated highly for its efforts to reduce energy consumption by utilizing BEMS (Building Energy Management System) data during the relevant period (April 2014 to March 2019) to understand the status and ensure the proper operation of each piece of equipment within the building and by implementing detailed energy management. (Relevant location: former headquarters building)



<sup>\*</sup> We have corrected our figures due to errors in past data.

#### > ESG Data

<sup>\*</sup> Excludes carbon credit purchases. Including these, the amount was 159 thousand tons and 96% in 2022, 117 thousand tons and 71% in 2023.

# **Utilizing Renewable Energy**

The Lion Group is committed to implementing thorough energy-saving activities but does not expect these to be sufficient to meet its CO<sub>2</sub> emission reduction targets. To make up the difference, it will be necessary to utilize renewable energy by such means as installing facilities to generate solar power for in-house use and switching to purchasing electricity from renewable sources.

### Introduction of Solar Power Generation System for In House Consumption

We have already installed facilities to generate solar power for in-house use at the Hirai Office Site. In 2021, we additionally installed such facilities at LCCOC. Overseas, in the same year, a new solar power generation facility was installed and began operation in the building of the new drying tower added to Lion Corporation (Thailand) Ltd. (LCT). We intend to further increase the amount of solar power generated and increase renewable electricity procurement.





Solar power generation facility at the Hirai Research Center





Solar power generation facility at LCCOC



Exterior view of the new drying tower building at LCT

### Switching to Renewables for Purchased Electricity

Lion has changed over its power contracts to power companies that supply 100% renewably energy sources. As a result, all domestic plants have been using renewable energy since January 2023 as has the new headquarters since April 2023 (partially using J-Credits).

We began by utilizing renewable energy and green power certificates at our domestic offices, and were able to eventually realize our goal of converting all our offices' electricity consumption to that from renewable sources in May 2023. In addition, at Lion's overseas operating sites, we are gradually advancing the switch to renewable energy, and aim to purchase 100% renewable energy across all of Lion's operating sites by 2030.

# **Carbon Offsetting**

Lion Corporation (Thailand) Ltd. has purchased T-VER\*(derived from solar powerX), a carbon offsetting credit, to offset the CO<sub>2</sub> from its electricity purchases for 2023.

\* T-VER is a credit system operated by a Thai public organization.

# Reduce CO<sub>2</sub> Emissions throughout Product Lifecycles

# Sustainability Material Issue 1 Promoting Environmental Initiatives for a Sustainable Planet



Lion is taking on the challenge of resolving issues related to decarbonization by focusing not only on reducing  $CO_2$  emissions at its business sites but also on reducing  $CO_2$  emissions throughout the product lifecycles from raw material procurement to disposal by consumers, as part of its producer responsibility.

LION Eco Challenge 2050 and Objectives and Indicators for 2030

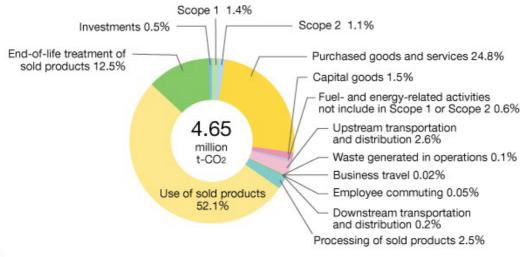
- Aim to reduce CO<sub>2</sub> emissions throughout the lifecycles of its products by 30% from 2017 levels (absolute amount) by 2030
- Aim to halve CO<sub>2</sub> emissions throughout the lifecycles of its product by 2050

### Greenhouse Gas Emissions throughout the Supply Chain

Lion Group recognizes that understanding greenhouse gas (GHG) emissions throughout the supply chain is important to realizing a decarbonized society. Accordingly, since 2013, we have calculated GHG emissions throughout the supply chain based on the GHG Protocol Scope 3 standard. In fiscal 2023, our Scope 1, 2 and 3 emissions totaled 4,65 million t-CO<sub>2</sub>.

Going forward, we will continue to promote and develop products that help reduce emissions during product use, a stage that accounts for a large portion of product lifecycles GHG emissions. By doing so, we will work to reduce GHG emissions.

GHG Emissions throughout the Supply Chain (2023)



Notes:

Scope: Lion and consolidated domestic and overseas Group companies, January-December 2023

Scope 1: Direct emissions from operating sites

Scope 2: Indirect emissions from the generation of purchased energy (electricity generation, etc.)

Scope 3: Emissions from the supply chain not included in Scope 1 or Scope 2

### Scope 1 and 2 Greenhouse Gas Emissions from Domestic Operating Sites

(thousand tons)

	2019	2020	2021	2022	2023
Scope 1	21	19	21	21	20
Scope 2	50	48	52	52	15
Total	70	67	74	73	35
Carbon credits purchased	0	0	0	0	0

Notes:

Scope 1: Direct emissions from operating sites

Scope 2: Indirect emissions from the generation of purchased energy (electricity generation, etc.)

### Scope 1 and 2 Greenhouse Gas Emissions from Overseas Operating Sites

(thousand tons)

	2019	2020	2021	2022	2023
Scope 1	44	47	56	49	43
Scope 2	43	42	22	36	38
Total	87	89	78	85	82
Carbon credits purchased	0	0	0	16	16

Notes:

Scope 1: Direct emissions from operating sites

Scope 2: Indirect emissions from the generation of purchased energy (electricity generation, etc.)

# Included as a Supplier Engagement Leader under the CDP Supplier Engagement Rating for a Fifth Consecutive Year

The Lion Group was included for a fifth consecutive year as a Supplier Engagement Leader, a select list of the highest rated companies under the Supplier Engagement Rating (SER) of the CDP, an international non-profit organization that provides systems for environmental information disclosure.

The SER is based on the CDP climate change questionnaire items about governance, targets, value chain (scope 3) emissions and supplier engagement strategies. The rating covers companies that complete and return the CDP climate change questionnaire. The companies that receive the highest ratings for their actions and strategies to reduce greenhouse gas emissions and manage climate risk in their supply chains are selected for inclusion in the list of Supplier Engagement Leaders. In 2023, 458 companies including Lion (109 Japanese companies) were selected as Supplier Engagement Leaders.



<sup>\*</sup> The historical data contained an error, which has been corrected in the figures.

### **Logistics Division Initiatives**

Lion works to reduce CO<sub>2</sub> emissions and energy consumption intensity through the following efforts.

- Using larger transport trucks
- Improving the transport loading rate
- · Expanding direct shipping from plants to shorten transport distances
- Promoting modal shifts from trucking to transport by rail or ship

Lion's overall modal shift rate in 2023 declined year on year. The modal shift rate for intra-company transport was 9.3% (compared with 10.5% in 2022).

Annual  $CO_2$  emissions from logistics came to 22,013 tons, up 1.4% year on year. Energy consumption intensity increased 10.8% compared with the previous year, for a five-year average annual increase of 0.9%, falling short of Lion's target average annual reduction of 1% or more. We will continue efforts in these areas going forward.

#### **Eco Rail Mark Certification**

The Eco Rail Mark system was created by the Ministry of Land, Infrastructure and Transport to certify companies and products that use rail freight transport for a certain portion of product shipment. Because distribution processes are typically opaque to consumers, the Eco Rail Mark is a useful means for companies to indicate that they use or their products are shipped using environmentally friendly rail freight transport.



Lion's Eco Rail Mark certification was renewed in 2023. The certified Lion products are listed in the Eco Rail Mark pamphlet published by the Railway Freight Association and introduced on the website of the Ministry of Land, Infrastructure, Transport and Tourism.

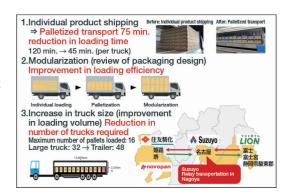
The following four products are certified (as of November 2023).

- 1. Between Toothbrush
- 2. CLINICA ADVANTAGE Toothbrush
- 3. CLINICA PRO Toothpaste
- 4. NONIO Toothbrush

# Establishing a Sustainable Logistics System and Reducing Environmental Impact through Cross-industry Collaboration

To address to the "2024 problem" in logistics and reduce our environmental impact, we have reassessed our packaging design for logistics resources with four other companies in different industries, and switched to the use of trailers for transportation. By switching from individual product shipping to palletized transport, we aim to curb loading inefficiencies.

As a result of these efforts, Lion and the other companies jointly received the top MLIT Minister's Award for Green Logistics Partnership in the FY2023 Excellent Logistics Partnership Commendation Program.



#### **Building a Logistics EDI**

In the field of logistics data platforms, Lion is taking a leading role in solving logistics challenges facing the household consumer product industry. Lion collaborated with PLANET, INC., which operates a commercial logistics electronic data interchange (EDI), a logistics information infrastructure for the industry. Furthermore, Lion carried out demonstrations of the use of advanced shipping notices (ASNs) to digitize receipts and simplify inspections, and is rolling out the use of ASNs sent to wholesalers for individual delivery trucks.

We are also involved in activities to improve the efficiency and standardization of business processes at logistics sites, including the Study Group for Logistics Productivity in the Supply Chain sponsored by the Distribution Economics Institute of Japan, the membership of which comprises industry manufacturers and the logistics businesses responsible for their deliveries. We are leading the establishment of an industry-wide supply chain standard model, in cooperation with other manufacturers and logistics businesses. Through these initiatives, we aim to improve work environments, improve labor productivity and reduce environmental burden while building sustainable, resilient supply chains.

Aiming for inspection-free logistics using ASN

#### Receive order Place order Lion Wholesaler Inventory Inventory allocation allocation Logistics Advance **EDI** confirmation Shipment Scheduled Scheduled Scheduled content shipment shipment arrival confirmation data using data using confirmation advanced advanced shipping shipping notices (ASNs) notices (ASNs) Manifest-Inspection-Transport free free Shipment Arrival Logistics Receipt Receipt **EDI** confirmation Arrival Arrival inspection data inspection data (upon receipt) (upon receipt)

How We Achieve Operational Streamlining

# **Realizing a Resource-Circulating Society**

## **Approach**

The Lion Group is promoting various activities to realize a resource-circulating society by addressing issues such as plastic related problems and water resource shortages.

Plastic-related problems are related to other environmental issues as well. For example, excessive plastic use increases life cycle  $CO_2$  emissions, contributing to global warming, and improper disposal can result in marine plastics, negatively impacting biodiversity. Because Lion manufactures and sells plastic products, it has a significant responsibility regarding plastic-related problems.

The Group has published the Lion Group Plastics Environmental Declaration, which lays out its policy for addressing plastic-related problems. Based on this policy, we have set targets aimed at realizing a resource-circulating society both in Japan and abroad and are continually working to resolve these issues.

Water is a resource of utmost importance and vital for all living creatures. Concerns are rising about elevated dangers of drought and water treatment in Japan are as consequences of global warming. To address the shortage of water resources, we are working to reduce water usage throughout our product life cycles. As a corporation that provides products that are helpful in daily lives, we believe it is our responsibility to reduce water usage not only in business activities, but by offering water-saving products. Since 2010, we have been selling TOP NANOX (now NANOX one, NANOX for Washing Machines with Automatic Detergent Dispensers), a highly concentrated liquid laundry detergent that washes away easily for one-rinse, residue-free washing. In addition, as of 2020, our entire lineup of liquid laundry detergents can be used in single-rinse washing. Moreover, we introduced Acron Smart Care in February 2023, a liquid detergent that eliminates the rinse stage. We will continue to strive to reduce water usage.

\* White Paper on Water Cycle FY2022 published by the Headquarters for Water Cycle Policy [Japanese]

### Overview

The Lion Group promotes the recycling and effective use of plastic, water and other resources at all stages from raw material procurement to disposal by consumers. We will continue to promote initiatives to realize a resource-circulating society.

Activities for Realizing a Resource-Circulating Society



### **Initiatives**





# **Recycling Resources**

# Sustainability Material Issue 1 Promoting Environmental Initiatives for a Sustainable Planet



- Using Sustainable Materials in Containers and Packaging
- → Promoting the Three Rs: Reduce, Reuse, Recycle
- ▼ Encouraging the Realization of a Resource-Circulating Society
- Reducing Waste

# Using Sustainable Materials in Containers and Packaging

# Recycled materials Utilizing Recycled Materials

### Using Recycled Paper

The containers and packaging for our powder laundry detergents and other products are made with recycled paper containing recycled pulp.



### Using Recycled Plastics

Lion proactively uses recycled plastic in products and containers. Our liquid laundry detergent bottles and toothbrush blister packs are made with plastic recycled from disposable drink bottles(PET bottles for beverages) and other sources.



Main Uses of Recycled Plastics

Type of plastic	Type of product	Product name	Parts using recycled plastic
	Dishwashing detergent	CHARMY Magica	Bottle
Polyethylene terephthalate (PET)	Liquid laundry detergent	TOP Clear Liquid Kaori Tsuzuku (Long- Lasting Frangrance) TOP Sweet Harmony	Refill pack
	Toothbrush	Clinica PRO Toothbrush Rubber Head	Blister dome packaging
	Fabric softener	SOFLAN Aroma Rich	Bottle
Polyethylene	Liquid laundry detergent	TOP SUPER NANOX For Odors Ultra-jumbo	Refill pack

Includes limited quantity products

# Renewable Sustainable Resource Use

## Using Plant-Based Plastics in Containers and Packaging

The containers and packaging of some Lion products are made with biomass plastic, made from plant-based raw materials such as corn and blackstrap molasses, a byproduct of refining sugarcane into sugar.

Products that utilize biomass materials







Helps reduce net CO2 emissions!

Main Uses of Biomass Plastics

Type of plastic	Type of product	Product name	Parts using recycled plastic	
	Liquid laundry detergent	NANOX one		
	Fabric softener	SOFLAN Airis		
	Body wash	Hadakara Body Soap	Bottle	
Polyethylene terephthalate (PET)	Dental rinse	NONIO Mouthwash NONIO Plus Whitening Dental Rinse CLINICA Quick Wash SYSTEMA EX Dental Rinse, etc.		
	Toothpaste	CLINICA Advantage Toothpaste, etc.	Tube	
	Liquid laundry detergent	NANOX one and NANOX one for Odors NANOX for Washing Machines with Automatic Detergent Dispensers, etc.	Refill pack	
	Bleach	Bright STRONG		
Polyethylene		KireiKirei Medicated Hand Conditioning Soap		
	Hand soap	Pocket Size KireiKirei Medicated Foaming Hand Soap		
	Hand sanitizer	KireiKirei Medicated Hand Sanitizing (Gel Plus, Gel)	External bag	
	Antiperspirant and deodorant	Ban Sweat-Blocking Roll-On and Stick		

Products that meet the requirements for certification by the Japan Organics Recycling Association are marked with the Biomass Mark. For details, please visit the website of the Japan Organics Recycling Association [Japanese] 🖸 .

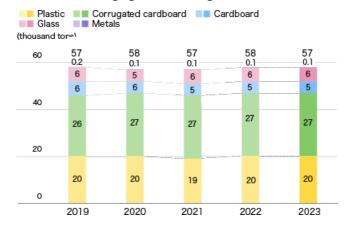
# Promoting the Three Rs: Reduce, Reuse, Recycle

# Reduce Smaller and fewer containers, less packaging

To reduce container and packaging materials, Lion complies with the Lion ecostandard, which is designed to evaluate products over their entire lifecycles by examining each lifecycle stage, from raw material procurement to distribution and disposal. We are increasing the concentration of such products such as laundry detergents, fabric softeners and dishwashing detergents to make their containers more compact while using sophisticated design technology to make containers more lightweight.



Lion's Container and Packaging Material Usage (Domestic Household Products)



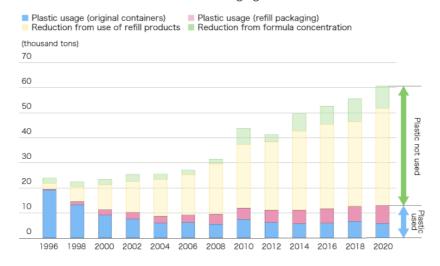
<sup>\*</sup>Until fiscal 2021, only containers and packaging materials are taken into account; starting in fiscal 2022, some product plastics are as well.

# Reuse Increase refill products

Plastic bottles can be refilled and reused. Film packaging for refill packs can be produced using less material than product bottles, and because they weigh less and take up less space after use, they also help reduce household waste. Going forward, we will work to minimize the use of plastic materials by both reducing and reusing.



Lion's Use of Plastic for Packaging and Reduction Effects



# Recyclable Increase the number of easily recyclable products

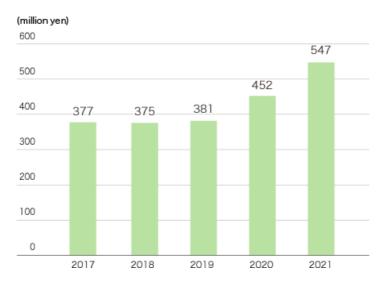
Efforts are made to ensure that the products offered by the Group are recycled in an appropriate manner after use.

# Recycling of Used Containers in Accordance with the Containers and Packaging Recycling System

Being a specified business entity operating under the Containers and Packaging Recycling System, we contribute recycling operation contract fees. For the most recent status of operations under this system, please visit the Japan Containers and Packaging Recycling Association website.

### ☑ The Japan Containers and Packaging Recycling Association

Amount Contributed to The Japan Containers and Packaging Recycling Association (After payment)



<sup>\*</sup>Total contracting fees for Lion Corporation, Lion pet Co., Ltd. and Lion Dental Products Co., Ltd. is settled and finalized in the year following the year of the contract. Because of this, cost announcements are made two years after incurrence.

### Promoting Plastic Product, Container and Packaging Resource Recycling

Aiming to achieve a continuous cycle of plastic use in society, and to go beyond recycling in existing social infrastructures to higher quality recycling, Lion is conducting pilot testing for the recycling of used products and containers and packaging in cooperation with household product manufacturers, recyclers, retailers and local governments.

### Main Activities

Recyclable items	Activity name	Area	Main partners
Toothbrushes	Toothbrush recycling	Over 1,000 locations nationwide	TerraCycle
Toothbrusnes	Joint municipal toothbrush recycling	Sumida-ku, Itabashi-ku and Taito-ku	Takaroku Shoji Co. Ltd.
	RecyCreation	Ito-Yokado's Hikifune Store Welcia Pharmacy stores (parts of Tokyo and Saitama Prefecture)	Kao Ito-Yokado Welcia Pharmacy Store Hamakyorex
Refill packs	Kobe Plastic Next: Joining Forces to Recycle Refill Packs	75 stores and 3 other facilities in Kobe City	Kobe City Household product manufacturers Distributors 18 recycling companies
Bottles	Making New Bottles from Used Bottles Collaboration among consumers, local governments, and companies Bottle Recycling Project for Everyone	Higashiyamato City, Komae City, Kunitachi City	3 household product manufacturers Veolia Japan G.K. digglue Inc.

As of May 31, 2024

### Promoting Circulation of Plastic Container and Packaging Resources through Partnerships

Kao and Lion are reaching out beyond their corporate groups in an effort to recycle plastic refill containers and packaging (film packaging), aiming to realize a resource-circulating society.

To accelerate the adoption of recycling, building basic systems for resource collection and developing recycling technologies are indispensable. At the same time, it is necessary to change mindsets across society in cooperation with stakeholders, including consumers, with regard to, for example, sorting plastic packaging after product use.

To this end, we are conducting the following four activities.

- Studying ways to sort and collect plastic film packaging in cooperation with consumers, government agencies and retailers.
- Creating recycled materials and packaging quality design with consideration for usability in a wide range of products, ease of sorting and collection by consumers, and potential for use across companies or industries.
- Studying ways to jointly use materials that are collected and recycled.
- Engaging in promotional and educational activities that will foster greater understanding and cooperation regarding recycling among consumers.

Through the above activities, we are working to improve the economic efficiency of collection and recycling as a whole. First, we are launching collaborative RecyCreation\* activities to sort and collect film packaging and raise awareness in cooperation with local residents. By doing so, we are sharing information about the technological hurdles to plastic film packaging recycling.

These RecyCreation activities, along with related companies, have received the following commendations.

- > News Release: Kao and Lion Awarded the New Selection Committee Chairman's Commendation in the Goo d Practices of Consumer-Oriented Management Awards [Japanse]
- > News Release: Lion, Kao, Ito-Yokado, Welcia Pharmacy, and Hamakyorex Jointly Receive the Minister of Env ironment Award in the 6th Japan Open Innovation Prize [Japanese]





\* "RecyCreation" denotes upcycling through which more enjoyable and improved products are developed and resulting in new value creation, rather than recycling materials for the purpose of reproducing the same types of materials. The concept of this initiative is "Throwing it away after use. We want to change this common practice."

We have released a concept film presenting these initiatives



☑ Youtube (Japanese)

#### In-store Collection of Used Refill Packs—Recycling Field Testing

RecyCreation activities are under way at Ito-Yokado's Hikifune Store (Sumida-ku, Tokyo) and 31 Welcia Pharmacy stores with the aim of field testing the sorted collection of film packaging from used refill packs. Under this initiative, a special collection box has been installed at the store to collect customers' used refill packaging for such products as detergents and shampoos.



The process of recycling used refill packs in the RecyCreation initiative

#### Overview of the Field Test

Purpose

To examine processes for the sorted collection of used refill packs in collaboration with consumers and retailers.

Content

To enhance consumers' enthusiasm for recycling through RecyCreation. Through the test, we are collecting used refill packs for such products as detergents and shampoos at Ito-Yokado's Hikifune Store and Welcia Pharmacy stores, studying effective collection systems and developing new recycling technology.

- Implementation period Starting from October 30, 2020
- Location of collection box for used refill packs
   Ito-Yokado's Hikifune Store (Sumida-ku, Tokyo) and Welcia Pharmacy
   stores (Tokyo and parts of Saitama) We will gradually expand this
   initiative to more locations.
- How to prepare and return a pack for collection
  - o Cut along the top of the pack to open it
  - o Rinse out the inside of the pack twice with water
  - Shake off excess water and let dry
  - Put in the collection box



Collection box for used refill packs in Ito-Yokado's Hikifune Store (Outlined in red)

We have released a concept film of how to wash a used refill pack



☑ YouTube (Japanese)

## Demonstration of the Horizontal Recycling of Refill Packs

On May 29 2023, the collaboration launched a recycled plastic version of the XXL refill pack for Lion's TOP SUPER NANOX For Odors, a highly concentrated liquid laundry detergent. The materials used to create the refill pack consisted in part of recycled materials from used refill packs that had been collected. (Limited quantities available.)

This packaging incorporates 9% recycled materials derived from factory waste and 1% derived from recycled consumer products.



## **About the Toothbrush Recycling Program**

Program participation is very easy and free.

- Register an account as an individual, school or other organization in advance
- Set out collection boxes and collect used toothbrushes
- A designated carrier will pick up the box by the second business day after a collection request is made
- The toothbrushes will be reborn as new plastic products, such as planters, instead of being sent to a landfill
  or incinerator



Participants receive points according to the weight of the toothbrushes that they send. The points can be exchanged for plastic products produced through TerraCycle's recycling program or donated to a charity of the participant's choice.

#### > Toothbrush Recycling Program

#### Using Recycled Materials from Toothbrush Recycling Program to Make Cat Litter Boxes

Domestic Group company Lion Pet Co., Ltd. is currently rolling out the Love Cats Love Earth Sakura Project, through which it donates cat litter boxes and cat litter sets to support people fostering rescue cats. The cat litter boxes are made from 10% recycled plastic from toothbrush recycling.



Image

## **Encouraging the Realization of a Resource-Circulating Society**

The Group has a wide array of frameworks in place and promotes activities to realize a resource-circulating society, a goal it cannot achieve on its own.

Groups, Activities and Initiatives Encouraging the Realization of a Resource-Circulating Society

Name of Group or Organization	Title	Main Goal of Activities
☐ Japan Clean Ocean Material Alliance	CLOMA	Resolving problems regarding plastic waste in the ocean
☐ Circular Partners [Japanese]	CPs	Promoting collaboration of industry, government and academia to create a circular economy
☐ Plastic Packaging Recycling Council [Japa nese]	PPRC	Promoting recycling of plastic packaging by collaborating with residents and local governments
<b>☑</b> Ecosystem Society Agency [Japanese]	ESA	Working with local governments and businesses to generate social value

## Unveiling "Platto Search," an Example of an Environmentally-Conscious Plan

We have published a development case for an environmentally conscious package precedent search system known as "Plastic and Search" that the Plastic Packaging Recycling Council manages.

La Environmentally-Conscious Package Precedent Search System "Plastic and Search" [Japanese]

## **Reducing Waste**

### Zero Emissions from Operating Sites (Domestic)

Lion's four domestic plants all achieved zero waste emissions<sup>\*1</sup> in 2002. All of Lion's operating sites,<sup>\*2</sup> including research institutes and offices, achieved zero waste emissions in 2017.

- \*1 Our definition: The waste recycling ratio is 99% or more, excluding recycling residues
- \*2 Chiba Plant, Odawara Plant, Osaka Plant, Akashi Plant, Hirai Office Site, Sapporo Office, Sendai Office, Headquarters/Tokyo Office(Headquarters from April due to office relocation), Nagoya Office, Osaka Office, Fukuoka Office, Lion Chemical Co., Ltd. Fine Chemical Production Site, Lion Specialty Chemicals Co., Ltd. Yokkaichi Plant, Lion Specialty Chemicals Co., Ltd. Ono Plant
- > ESG Data Environment

## Waste Generation (Overseas)

We will continue to advance initiatives to reduce waste going forward.

#### > ESG Data Environment

## Information Regarding the Maintenance and Management Status of Industrial Waste Treatment Facilities

Maintenance and management information based on the Waste Management and Public Cleansing Law (Article 15-2-3, Paragraph 2) is made public.

> Click here to see the maintenance and management status of Chiba Works.

## **Reducing Water Use**

# Sustainability Material Issue 1 Promoting Environmental Initiatives for a Sustainable Planet



The Lion Group is working to reduce water use in line with the LION Eco Challenge 2050, a set of long-term environmental objectives formulated in 2019 with the aim of realizing environmental sustainability. In 2019, Lion began calculating water use throughout the supply chain in order to understand water use throughout product lifecycles—from raw material procurement to production, transport, use and disposal. Total water use throughout the lifecycles of Lion's products in 2023 was approximately 2.2 billion m<sup>3</sup>.

Breakdown of Water Use over the lifecycles of Lion Products\*



<sup>\*</sup> Scope: Lion and domestic and overseas consolidated subsidiaries, January-December 2023.

At 74.0%, the product lifecycle stage that accounted for the largest portion of total water use in 2023 was use by consumers. This is because many Lion Group products, such as laundry detergents, are used with water for washing. The Lion Group will continue to work with consumers to reduce water use throughout product lifecycles by providing environmentally friendly products and services that help save water and promoting the formation of environmentally friendly habits.

# Water Use and Wastewater Discharge in Business Activities (Domestic and Overseas)

The Lion Group continuously monitors water usage (water withdrawal) and wastewater discharge in its business activities as it strives to alleviate environmental impact and reduce water usage through recycling. We have been implementing ongoing measures to reduce water used in cleaning processes. As part of these efforts, we have been operating industrial wastewater recycling facilities at the Chiba Plant since 2016. In addition, we use limited quantities of rainwater collected from the plant roof for cooling and for watering flowerbeds.

Identification and Evaluation of Water-Stressed Regions

The Group performs water stress evaluations for all its business locations using Aqueduct, a set of tools developed and announced by the World Resources Institute. We consider the regions in which our business locations are located to be water-stressed if their baseline water stress (one of the indicators outlined by Aqueduct) is designated "extremely high." The results of these evaluations showed that the Group has two locations in water-stressed regions, and their water intake was 2% of the Group's total.

- > Water Usage (Water Withdrawal) in Business Activities
- > Water Usage (Water Withdrawal) by Source
- > Wastewater Discharge in Business Activities
- > Wastewater Discharge by Destination

### The Chiba Plant's Wastewater Recycling Facilities

The Lion Group manufactures and sells products that are closely tied to water usage. Moreover, Lion's plants use a great deal of water in manufacturing processes to clean facilities and in heating and cooling equipment. Recycling wastewater after use can thus produce a significant water-saving effect. To this end, Lion introduced a wastewater recycling system at the Chiba Plant—which uses the most water among Lion's plants—in 2016 that has been in continuous use since installation. The greatest feature of this system was the adoption of new wastewater recycling facilities (①). Thanks to these facilities, we are now able to recycle wastewater from production processes that was previously discharged into the environment. Furthermore, we installed new wastewater treatment facilities (②) that enable greater purification of water from employee sanitary facilities and cleaning facilities than was previously possible, better removing nitrogen, which is a source of marine eutrophication.

In 2023, we conserved about 180,000 tons of water annually compared to 2010. That amount is equivalent to about 20% of the total water usage of all domestic operating sites in 2023.

#### The Chiba Plant's Wastewater Recycling System







The Chiba Plant was the first household product factory in Japan to recycle wastewater. In 2017, the plant received the New Technology Encouragement Award<sup>\*1</sup> from the Japan Society on Water Environment and the Responsible Care Award<sup>\*2</sup> from the Japan Chemical Industry Association.

\*1 In June 2017, the development of the Chiba Plant's wastewater recycling system was recognized with the New Technology Encouragement Award from the Japan Society on Water Environment, Japan's largest academic society related to protecting the aquatic environment. This award is given for research related to aquatic environments or to individuals or organizations that have devised innovative, promising aquatic environment technologies from the perspective of social contribution.

#### ☐ The Japan Society on Water Environment New Technology Encouragement Award [Japanese]

\*2 In May 2017, the Chiba Plant received the 11th Responsible Care Award from the Japan Chemical Industry Association for its initiatives to protect the aquatic environment and contribute to the local community. Since the start of its operations, the Chiba Plant has continuously implemented activities to protect the aquatic environment.

#### > Lion's Responsible Care Activities

## **Reducing Water Usage During Product Use**

The Lion Group is working to reduce water usage throughout the lifecycles of its products. To reduce water usage during product use—the product lifecycle stage that accounts for the greatest portion of water use—we provide environmentally friendly products that help save water. For example, since 2020, all Lion liquid laundry detergents can be used with just one rinse cycle.In 2023, we also developed and marketed *Acron Smart Care*, a zero-rinse laundry detergent.

Under LION Eco Challenge 2050, a set of long-term environmental objectives, the Group set the target of reducing water usage 30% per unit of net sales across product lifecycles by 2030 in comparison with 2017 levels. In 2023, lifecycle water usage was reduced 13% per unit of net sales in comparison with 2017.

Going forward, we will continue to develop products that help reduce water usage during product use and promote environmentally friendly habits as we strive to reduce the environmental impact of households.

- > Development of Zero-rinse Laundry Detergent Acron Smart Care(Lion Integrated Report 2023 p.48)
- > Breakdown of Water Use over the Lifecycles of Lion Products

### Water-Saving Products (Domestic)

#### NANOX one

These laundry detergents rinse away easily, enabling one-rinse washing.



#### Acron Smart Care

A delicate-safe detergent that contains an agent that enhances detergency, allowing zero-rinse washing that leaves behind a relatively low amount of surfactant. (This product's effects on skin have been tested under the supervision of dermatologists.)



#### CHARMY Magica Quick Dry + ("Plus") Antibacterial

These nano-cleansing dishwashing detergents make stubborn grease slide off dishes like water, helping save time and water when washing up.



#### Ofuro no LOOK (Bath cleaner)

Bathroom cleaner compounded with quick-rinsing component to clean stains with fast defoaming action.



#### Look Plus Bath Antimold Fogger

A fumigation-type fungicide that employs a silver-ion fog to kill black mold spores throughout the bathroom, helping prevent the growth of mold and reducing water used during post- mold removal and cleansing rinses.



## Soft in 1 Shampoo

A two-in-one conditioning shampoo that leaves hair feeling smooth and moisturized without an extra conditioning and rinse stage.



#### Look Plus Mame Pika Toilet Cleaner

A toilet cleaner that achieves a water-free clean.



## > Lion Eco Pamphlet [Japanese] 📴

#### > Lion Eco-Products

#### Water-Saving Products (Overseas)

Lion sells *NANOX one* and *CHARMY Magica* through Lion Corporation (Singapore) Pte Ltd, Lion Daily Necessities Chemicals (Qingdao) Co., Ltd. and Lion Corporation (Hong Kong) Ltd. and Lion Home Products (Taiwan) Co., Ltd., helping to save water.



NANOX one at Lion Corporation (Singapore) Pte Ltd.



TOP SUPER NANOX at Lion Daily Necessities Chemicals (Qingdao) Co., Ltd.



TOP SUPER NANOX at Lion Corporation (Hong Kong)
Ltd.



CHARMY Magica Quick Dry + ("Plus")
at Lion Corporation (Hong Kong)
Ltd.



NANOX one at Lion Home Products (Taiwan) Co., Ltd.



CHARMY Magica Quick-Dry + ("Plus") Antibacterial at Lion Home Products (Taiwan) Co., Ltd.

## **Harmonizing with Nature (Biodiversity)**

## Approach

Lion has long taken the lead in addressing problems in the aquatic environment, such as stream foaming and eutrophication linked to the use of detergents, considering biodiversity at each stage from raw material procurement to disposal by consumers. To continue benefiting from the value provided by biodiversity into the future, we must work with local communities to protect biodiversity and utilize such value in a sustainable, non-depleting way. Furthermore, it is important that we contribute to the realization of a society in harmony with nature by encouraging changes in consumer lifestyles through biodiversity-friendly products.

To this end, Lion will contribute to the development of a sustainable society through its businesses by determining which natural resources are used in business activities and the impacts on biodiversity throughout the value chain. Based on this information, Lion will implement biodiversity conservation activities that help reduce risk and expand opportunities. Also, by having every employee participate in biodiversity conservation activities as part of our environmental education efforts, we are spreading awareness of this important issue throughout our operating sites.



1960s Stream Foaming
The synthetic detergents of the
time were slow to break down,
leading to foam that covered
streams. Lion switched to readily
biodegradable detergent
ingredients.



1970s Eutrophication
Aquatic eutrophication led to
algae blooms and other
problems. One cause of this
eutrophication was the
phosphates then used in
detergents. Lion led the way,
creating phosphate-free laundry
detergents ahead of its
competitors.



1980s Onward Global
Environmental Issues
Global-scale environmental
issues received increased
attention, leading to growing
calls for consideration of
resources and environmental
burden. Lion is proactively
advancing such efforts as
enhancing the detergency of its
cleaning agents to decrease the
amount of product needed,
developing water-saving
products and utilizing plantbased raw materials.

## **Biodiversity Policy**

The Lion Group has established a Biodiversity Policy as part of its Environmental Policy. Based on global conservation movement, such as that promoted by the Kunming-Montreal Global Biodiversity Framework, the Group will strive to understand and disclose risks associated with biodiversity loss as well as how its entire value chain both depends on and impacts biodiversity. The policy also promotes the establishment of initiatives to stop biodiversity loss as well as to restore it

## Overview

## Overview of Lion's Biodiversity-Friendly Business Activities

			Watershed Ecosystems Where Our Plants are Located	Watershed Ecosystems Where Consumers Reside		
		Procurement of Raw Materials, Packaging and Containers	Production	Use by Consumers	Disposal by Consumers	
	Natural ources Used ion	Plants used as raw materials (oil palms, etc.)     Wood that provides the paper raw material for packaging	Cooling water and unprocessed water for equipment cleaning, etc., used at production sites	Tap water consumed during use of our products	-	
Impa Activ	sible Major acts of Our vities on iversity	Impact of palm oil growers on the surrounding natural environment and communities (such as impact of illegal logging of tropical forests on wildlife habitats)     Damage to the forest environments that are the source of paper raw materials	Impact of groundwater intake by production plants on surrounding natural environments and communities Impact of wastewater and exhaust gases from production plants on the surrounding natural environment and communities Impact of light and odors from production plants on the surrounding natural environment and communities  The surrounding natural environment and communities	Impact of water use by consumers on the surrounding natural environment and communities	Impact of wastewater and packaging waste generated by consumers on the surrounding natural environment and communities	
Biodiversity Conservation Activities	Activities to Reduce Risks	Promotion of procurement of sustainable palm oils (participation in RSPO and purchase of RSPO-certified oils)  Related Information Promotion of forest conservation (use of third-party certified paper)  Related Information	Reduction of production plant waste Related Information Reduction of water consumption at plants Related Information Conservation of rivers and other ecosystems by implementing purification technologies on discharged wastewater	Development of water-saving products     Related Information	Surveying the environmental impact of surfactants     Related Information	
	Activities to Expand Opportunities	-	Conservation and monitoring of habitats in the watersheds where production plants are located (activities include protection of endangered loggerhead sea turtles, maintaining biotopes and removal of non-native species from beaches)  Related Information	Educational activities teaching consideration of water and natural environments (activities include forest maintenance at Lion Forest in Yamanashi and water-related environmental research support through the Japan Society on Water Environment)  Related Information	Promotion of 3Rs (making products more compact, refill packs, development of containers made using recycled or less plastic) Related Information	

<sup>\*</sup> Watershed: A range of ecosystems, including forests, rivers, domestic woodlands, tidal flats and beaches, that is connected by water.

## **Initiatives**



## **Biodiversity Conservation Activities**

▼ Activities at Operating Sites ▼ Environmental Impact Surveys of Surfactants

Lion conducts biodiversity conservation activities at all of its operating sites. Its plants, in particular, have expansive premises and handle a wide range of raw materials and thus have the potential to impact the nearby natural environment and communities. We therefore work to reduce the impact caused by plant operations and, in cooperation with local NPOs and other organizations, proactively implement biodiversity conservation activities in the watersheds where plants are located so that the benefits of biodiversity can be sustainably enjoyed throughout local communities.

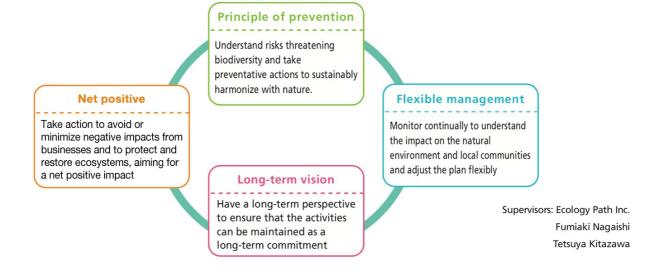


- > Biodiversity Conservation Initiatives
- > Lion and Biodiversity

## **Activities at Operating Sites**

#### Basic Principles of Biodiversity Conservation Activities at Operating Sites

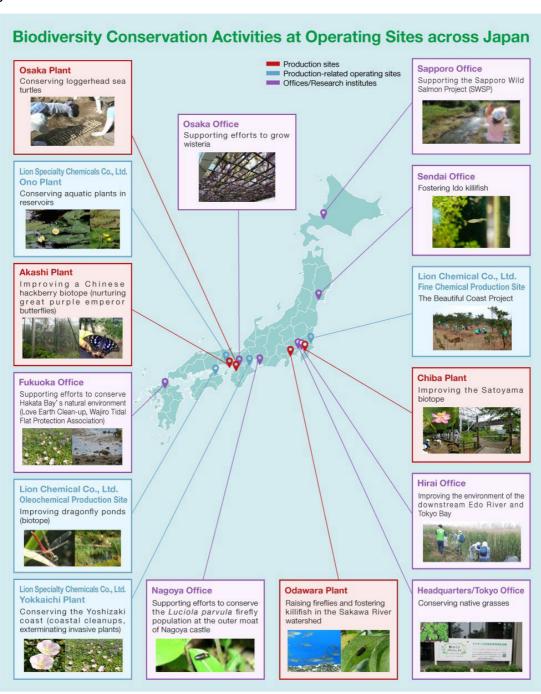
Based in part on the Ministry of Environment's Guidelines for Private Sector Engagement in Biodiversity (2nd Edition), we have defined the following four key principles for biodiversity conservation activities at operating sites.



Below are some of the biodiversity conservation activities being implemented at Lion's operating sites. We select activities to pursue based on the following considerations:

- Improving wildlife-friendly environments in the rivers and lakes of the watersheds that are connected to our plants via business activities or products as well as downstream coastal areas
- Providing habitats for creatures that are disappearing and breeding and raising them with the aim of returning them to their natural habitats
- Replicating natural habitats lost in the nearby area on operating site grounds and maintaining them as biotopes
- Cleaning up and improving business sites, conducting regular assessments of wildlife living there and using business sites as a place for biodiversity education
- Working in partnership with other stakeholders, such as local residents, external organizations and local authorities

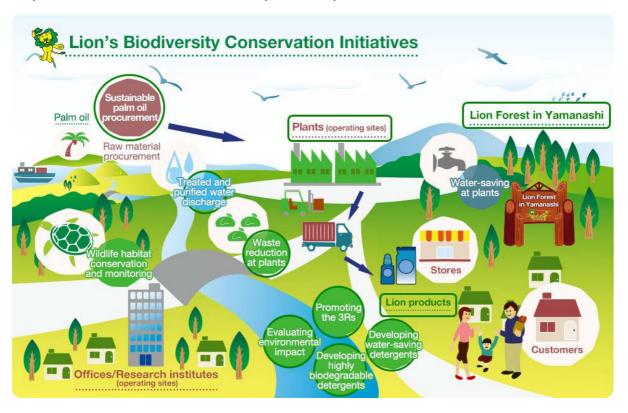
#### **Biodiversity Conservation Initiatives**



☑ Biodiversity Conservation Activities at Operating Sites Across Japan [Japanese]

## Lion and Biodiversity

Lion provides a wide variety of products that support daily living based in significant part on value derived from nature. In addition to striving to use resources in a sustainable manner, Lion is engaged in biodiversity conservation, aiming to proactively contribute to the realization of a society in harmony with nature.



- > Sustainable palm oil procurement
- > Biodiversity Conservation Initiatives (operating sites)
- > Water Quality-Conscious Production Activities
- > Reducing Waste
- > Wastewater Recycling Facilities
- > Lion products
- > Lion Forest in Yamanashi
- > Promoting the 3Rs and Renewable Materials
- > Developing water-saving detergents
- > Evaluating environmental impact
- > Customers [Japanese]

## **Environmental Impact Surveys of Surfactants**

Lion evaluates and confirms the environmental safety of its products during product development, because almost all Lion products are discharged into rivers and streams after their use. Furthermore, Lion takes part in the Japan Soap and Deterge nt Association's measurement of the concentrations of four types of surfactants in four river systems near Tokyo and Osaka and evaluation of related ecosystem risk, which it has conducted four times a year since 1998, to confirm that said surfactants are not negatively impacting the environment. The measurements to date have consistently found surfactant concentrations below the maximum level thought to have no impact on aquatic ecosystems, indicating that there is little environmental impact from detergents.

Evaluating and confirming safety is not a task for Lion alone. In addition to gathering and utilizing the latest technological data from in and outside Japan, Lion is working to provide data to other users in order to enhance safety evaluation technologies.



River water sample collection points

## **Supporting Young Researchers**

As part of efforts to protect water resources, in 2009, Lion established the Lion Award, which is bestowed through the Japan Society on Water Environment (JSWE). By using the award to recognize outstanding research activities, we are supporting young researchers.

> Support for Japan's largest academic society focused on protecting the aquatic environment

## **Environmental Communication**

## Approach

We at Lion believe it is our solemn responsibility to provide excellent customer experiences in the areas of health, comfort and cleanliness while protecting the global environment—the foundation of health and daily living—in accordance with our aim of "Becoming an advanced daily healthcare company." By using various means of communication to convey our approach to addressing environmental issues, related initiatives and the environmentally friendly features of our products, we promote the formation of eco-friendly living habits.

In addition, we strive to foster environmental awareness among employees through such means as educating employees, starting with new hires.

## Overview



## **Initiatives**

Lion believes that environmental communication with consumers plays an important role. In 2023, we exhibited our initiatives and fostered contact with stakeholders at environmental events.







# **Events and Building Relationships with Communities and External Organizations**

## **Events**

Through participation in environmental exhibitions and other events in the regions where its business sites are located, Lion seeks to communicate to consumers ways they can be more environmentally friendly both in the course of daily life and through comfortable, clean living using Lion products. In 2023, Lion exhibited at Environment Fair 2023 (at Edogawa Ward Cultural Center, Tokyo) and Eco Messe in Chiba (at Makuhari Messe International Exhibition Hall).





Environment Fair 2023

Eco Messe in Chiba

We also introduced our toothbrush recycling activities by exhibiting at events held in the Taito and Itabashi wards, Tokyo, where used toothbrushes are collected.







Itabashi Ward, Tokyo

## **Building Relationships with Communities and External Organizations**

Lion participates in the activities of the Japan Chemical Industry Association Responsible Care (RC) Committee, which aims for constant improvement in the environmental performance and safety of chemical substances throughout their life cycles, from development through disposal.



☑ Japan Chemical Industry Association

## Responsible Care\* Activities at the Chiba and Osaka Plants

As a member company of the Japan Chemical Industry Association RC Committee, Lion proactively engages in dialogue with local communities. Each plant provides opportunities for dialogue suited to the characteristics of its local community to promote communication with community members.



14th Responsible Care Sakai/Senboku Regional Dialogue held in February 2024

The 14th Responsible Care Chiba Regional Dialogue was held in February 2023 via written communication in the form of booklets to curb the spread of COVID-19. Our Chiba Plant participated and cooperated in the meeting from the planning stage. Booklets were distributed with information regarding SGDs supplied by companies in the Chiba area. The booklet was mailed to neighborhood associations, governments, NPOs and other organizations along with a survey to collect opinions. We plan to take the survey's findings into consideration in our future activities.

In addition, the 14th Responsible Care Sakai/Semboku Regional Dialogue was held in February 2024—the first in-person edition of the discussions in four years, with neighborhood associations, neighborhood association councils, and government officials participating following the end of the COVID-19 pandemic. On the day of the event, our environmental manager reported on the environmental initiatives of Lion and Osaka Plant. In addition, the opinions of event participants were collected through a survey and will be reflected in our future efforts to continuously improve our environmental initiatives.

Moreover, in May 2017, the Chiba Plant received its 11th Responsible Care Award from the Japan Chemical Industry Association for its initiatives to protect the aquatic environment and contribute to the local community. Since the start of its operations, the Chiba Plant has continuously implemented activities to protect the local aquatic environment from water-related risks. The plant's efforts to purify industrial water for various applications, recycle wastewater used in industrial processes and manage wastewater according to standards stricter than those required by law have led to reductions in water usage and discharge volumes and the conservation of water quality. The award also commended the plant for providing education about the importance of water through initiatives with local children and plant tours.



11th Responsible Care Award Plaque from the Japan Chemical Industry Association

\* Responsible care refers to voluntary management activities performed by companies that handle chemical substances, encompassing the assurance of protections for the environment, safety and health throughout all processes of chemical substance development, manufacturing, distribution, use, final consumption, disposal and recycling as well as the disclosure of the results of such activities and dialogue with society.

#### Support for Environmental Organizations

Lion supports the following organizations.



Sea Turtle Association of Japan [Japanese]



☑ Japan Society on Water Environment



☑ OISCA

Lion is a member of the following organization.



**Eco First Companies**Association [Japanese]

The following organizations, of which we are members, have our support.



☑ 30by30 Alliance for Biodiversity [Japanese]



Keidanren Initiative for Biodiversity Conservation

# **Environmental Communication through Activities**

## Lion Forest in Yamanashi

In October 2006, we started Yamanashi Prefecture's first Company Forest Promotion Project through a collaborative agreement with Yamanashi City. This program based in a forest owned by the city, is aimed at fostering environmental awareness among Lion employees by providing experience in the maintenance of forests, which constitute a water resource. Employees engage in forest maintenance as a part of their training while building relationships with members of the local community.



## **Toothbrush Recycling Program**

The Toothbrush Recycling Program is a program to collect used toothbrushes, which are commonly just thrown away as non-recyclable garbage, and recycle them into planters and other new plastic products. Lion launched the program, the first of its kind in Asia, in 2015, in cooperation with TerraCycle Japan.



☑ Toothbrush Recycling Program [Japanese]

#### **Activities**

Participants collect used toothbrushes in various ways. Some set up collection boxes at kids' centers, day care centers and kindergartens, while others collect toothbrushes as part of classes at schools, teaching children about the significance of the program.



Collection points 1,366

Toothbrushes collected Approx. 1,460,000

(As of December 31, 2023)

## The Recycling Process

Collected used toothbrushes go through several steps in the process of being recycled into planters.



#### Get Involved

Sign up to participate through this website [Japanese] 🖸 . The website offers further details about the program and points awarded for toothbrushes collected.



## **Lion Chura Action**

Lion Chura Action is a project to support the eco-activities of children nurturing the future of Okinawa, aimed at protecting and developing the rich ecosystems of the region and achieving lasting harmony with nature.



## **Rainwater Utilization Ideas Contest**

Lion held the Rainwater Utilization Ideas Contest for elementary and middle school students across Japan from 2011 to 2018. The goal of this was to help children realize the importance of water by considering how to use rainwater, a familiar water resource.



2018 Rainwater Utilizatio n Ideas Contest Results [Japanese]



☑ 2017 Rainwater Utilization Ideas Contest Results
[Japanese]



2016 Rainwater Utilization Ideas Contest Results [Japanese]



2015 Rainwater Utilization Ideas Contest Results [Japanese]



2014 Rainwater Utilizatio n Ideas Contest Results [Japanese]



2013 Rainwater Utilization Ideas Contest Results [Japanese]



2012 Rainwater Utilizatio n Ideas Contest Results [Japanese]



☐ 2011 Rainwater Utilization Ideas Contest Results [Japanese]

# **Environmental Communication through Academic Support**

## The Lion Award—Supporting Aquatic Environment Student Research

To motivate and support young researchers working in areas related to the aquatic environment, in 2009 Lion created the JSWE-LION Best Student Poster Presentation Award (the "Lion Award"), bestowed through the Japan Society on Water Environment (JSWE) in recognition of outstanding research activities.\*

In 2023, 19 students were chosen to receive the Lion Award, one of whom received the Grand Prize, by the 58th Annual Conference of the JSWE.

\* The award is bestowed in recognition of outstanding poster presentations at the JSWE's annual conference.

Eligible persons: Undergraduate university students, technical school students, junior college students.

Selection method: Based on the votes of regular and corporate JSWE members, winning presentations are selected by the Awards Committee of the Board of Directors.

☑ The Lion Award (Japan Society on Water Environment)

# **Management of Chemical Substances**

- ✓ Approach ✓ Chemical Substance Management Policy ✓ Overview
- Chemical Substance Management Initiatives at Each Product Lifecycle Stage
- ▼ Initiatives to Reduce or Eliminate Chemical Substances of Concern

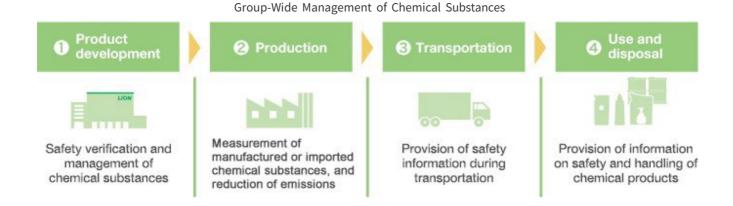
## **Approach**

Chemical substances are indispensable for people to lead comfortable and fulfilling lives. Failure to properly manage chemical substances, however, can result in accidents that put human health and ecosystems at enormous risk. In addition to compliance with related laws and regulations, the Lion Group strives to ensure the strict management of chemical substances at all stages from product development to use and disposal in accordance with its own independent standards.

## **Chemical Substance Management Policy**

Based on the spirit of the Lion Group Charter for Corporate Behavior, the Group has established the Chemical Substance Ma nagement Policy. This policy was formulated in light of international trends in chemical substance management and is aligned with the Strategic Approach to International Chemicals Management (SAICM). The policy stipulates that we will strive to implement sound management of chemical substances throughout their lifecycles, minimize significant adverse impacts on the environment and human health, and promote communication.

## Overview



## Chemical Substance Management Initiatives at Each Product Lifecycle Stage

#### 1. Product Development

#### Selection of Chemical Substances for Use in Products

The types and amounts of chemical substances used in products are determined at the product development stage, with consideration given not only to enhancing product performance, but safety and environmental impact.

#### > Safety of Raw Materials and Ingredients

#### 2. Chemical Substance Registration and Notifications

# Japan: Complying with the Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc.

Based on the Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc., Lion notifies the relevant authorities of the use classifications and volumes of all the general chemical substances and priority assessment chemical substances it manufactures or imports (with exceptions based on the provisions of the Act, such as for substances manufactured or imported in quantities of less than one ton per year). As needed, our chemicals departments also notify the relevant authorities of the use classifications and volumes of small-volume and low-volume new chemical substances it manufactures or imports. We will continue to gather information about the volumes and uses of manufactured or imported chemical substances and file proper notifications.

## EU: Complying with REACH

Our chemicals departments register chemical substances as required under the EU's REACH\*l chemical substance management system.

\*l REACH: Registration, Evaluation, Authorisation and Restriction of Chemicals

## South Korea: Complying with K-REACH

Our chemicals departments and Lion Corporation Korea pre-register and register chemical substances under K-REACH.\*2

\*2 K-REACH: The common name for South Korea's Act on the Registration and Evaluation of Chemicals

#### 3. Production

Going forward, calls for the improvement and reinforcement of chemical substance management will grow. Accordingly, we aim to continue as well as to step up the filing of proper notifications and management of emissions volumes as required under volatile organic compound (VOC) regulations, the Water Pollution Prevention Act and the Act on the Assessment of Releases of Specified Chemical Substances in the Environment and the Promotion of Management Improvement. 2023's data will be published soon.

## Management of Total PRTR-Designated Substance Emissions

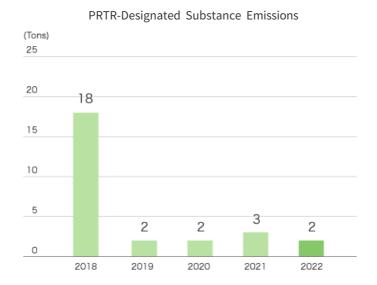
The PRTR (Pollutant Release and Transfer Register) system is a scheme for collecting, compiling, and publishing data on the degree to which a wide variety of potentially harmful chemical substances are released into the environment from what sources, or are transported off of production sites through waste disposal.

The Company's emissions of PRTR-designated substances have remained at approximately 2 tons since 20l9.

> 2022 PRTR-Designated Substance Emissions Data for Production Sites in Japan 🔤

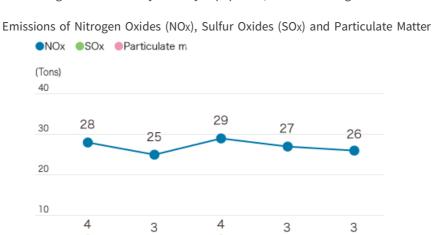


> PRTR-Designated Substance Emissions (Domestic)

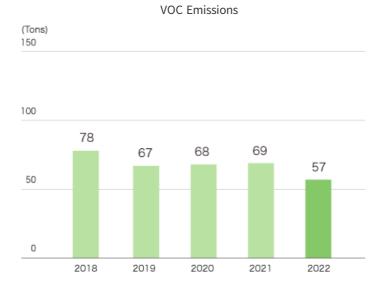


## Air Quality-Conscious Production Activities

Lion implements initiatives to reduce emissions of chemical substances that cause air pollution, including nitrogen oxides (NO<sub>X</sub>), sulfur oxides (SO<sub>X</sub>), particulate matter and VOCs. The Air Pollution Control Law designates emissions standards by type of substance and by type and scale of emitting facility, and many regional governmental bodies have established additional regulations by ordinance. In addition to complying with such laws and ordinances, each plant has formed strict agreements with local municipalities and established strict voluntary standards, in accordance with which we strive to prevent pollution. Furthermore, we are working to reduce emissions by such means as improving the efficiency of production processes and utilizing environmentally friendly equipment, such as nitrogen and sulfur scrubbers.



\* The figures have been revised due to an error in past data



## Water Quality-Conscious Production Activities

A maximum limit on COD\*1 of 160mg/L (and a daily average of 120 mg/L) has been set by law as a uniform standard within environmental standards related to water pollution per the Water Pollution Prevention Act and Sewerage Act. Lion meticulously complies with these regulations in its business activities. Furthermore, Lion aims for even stricter wastewater quality management, and some of our operating sites have formed agreements with local governments to maintain a COD limit stricter than the uniform standard. By stabilizing the operations of the wastewater treatment facility, performing regular maintenance and improving treatment methods, we are working to further reduce COD in wastewater emissions.

#### > COD in Business Activities

#### \*l COD

Chemical oxygen demand. An indicator of water contamination. Indicates the amount of oxygen that will be consumed in the oxidization and decomposition of the organic matter content of the water.

## Utilizing SDSs

Lion prepares safety data sheets (SDSs)<sup>\*2</sup> on its chemical products and provides them to its customers. We also receive SDSs on all the raw materials we use from our suppliers. These SDSs are listed in a database to be used effectively.

\*2 SDSs

Safety data sheets. Documents providing information about the environmental impact of, safety precautions regarding and the appropriate handling of chemical products, aimed at preventing accidents caused by chemical substances.

#### 4. Transportation

## Provision of Safety Information during Transportation

In case of an accident during the transportation of raw materials or intermediate products, Lion provides information to carriers about emergency response by distributing and attaching yellow cards and container yellow cards\* to shipments.

\* Yellow cards and container yellow cards

Yellow-colored emergency contact cards providing information about the properties of and emergency response methods regarding chemical substances in case of leaks of other issues during transportation. Yellow cards are for carriers to keep with them during transportation, while container yellow cards are attached to the containers in which chemical substances are stored. Both are prepared based on voluntary industry standards determined by chemical companies.

#### 5. Use and Disposal

## Environmental Impact Surveys

After being used, the surfactants in detergents and other products are discharged into the environment. Four times a year, Lion takes part in the Japan Soap and Detergent Association's environmental monitoring and risk assessment of four types of surfactants in rivers near Tokyo and Osaka in order to ensure that the impact of these substances on local ecosystems is minimal.

#### > Environmental Impact Surveys of Surfactants

#### 6. Post-launch

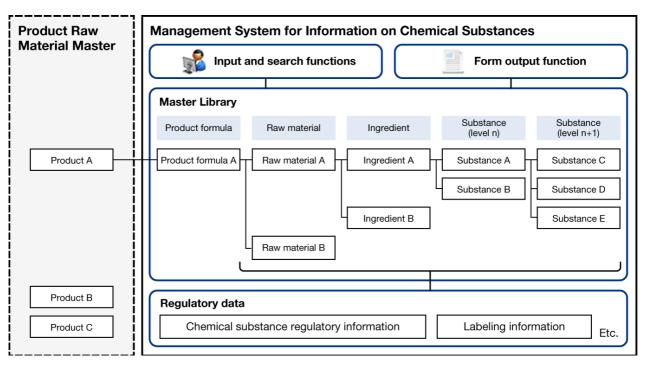
## Managing Chemical Substances in Products

Since January 2018, Lion has been rolling out a Management System for Information on Chemical Substances at its purchasing departments and research and development sites, including those of domestic affiliated companies, to reinforce the proper use of chemical substances. We use this system for the management of raw materials and the chemical substances contained in products.

The system comprises a database of raw materials and product formulation data, a database of regulatory data, and product formula development support functions. The adoption of the system has reinforced our framework for ensuring legal compliance regarding chemical substances used in products during product development across all our business fields. In addition, the system's accumulated data allows employees to instantly search through the chemical substances contained in products that have been released. This has helped enhance data management, secure traceability and reinforce our ability to ensure compliance.

In addition, as a member of the Joint Article Management Promotion-consortium (JAMP), we ensure that our chemicals departments provide customers with information on the chemical substances contained in products using JAMP's chemSHERPA common format.\* We also provide information on REACH SVHCs.\*2

- \*I chemSHERPA: A common scheme for the transfer across a supply chain of information about chemical substances contained in products.
- \*2 SVHC (substances of very high concern): Substances that are candidates for inclusion in REACH Annex XIV as substances subject to authorization. "Authorization" here refers to that which is indicated in the name REACH, which stands for Registration, Evaluation, Authorisation and Restriction of Chemicals.



Management System for Information on Chemical Substances Diagram

## Initiatives to Reduce or Eliminate Chemical Substances of Concern

## Regarding Nonylphenol Ethoxylates (NPEs)

In 202l, the use of nonylphenol ethoxylates (NPEs) in the EU was restricted by EU REACH.\* Furthermore, Japan is set to designate NPEs as Class II Specified Chemical Substances under Japan's Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc. in 2024. Lion has already discontinued the use of NPEs and completed the process of replacing them with substances that have a lower environmental impact.

## Regarding Perfluorooctanoic Acid

The restriction of perfluorooctanoic acid (PFOA) was declared under the POPs Convention<sup>\*2</sup> in 2019. Furthermore, Japan designated PFOA a Class I Specified Chemical Substance under the Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc. in 202l, with its manufacture and import being prohibited in principle. In response to this, Lion conducted a survey using the Management System for Information on Chemical Substances and an investigation of raw material manufacturers, thus discovering that some raw materials in our chemicals department contained PFOA as an impurity. However, we have completed the process of replacing such raw materials with those that do not contain PFOA prior to the Act on the Evaluation of Chemical Substances and Regulation of Their Manufacture, etc. coming into effect.

<sup>\*</sup>l REACH: Registration, Evaluation, Authorisation and Restriction of Chemicals

<sup>\*2</sup> The Stockholm Convention on Persistent Organic Pollutants (POPs): A multilateral environmental agreement that aims to eliminate or restrict the production and use of persistent organic pollutants.

# **Environmentally Friendly Technologies in the Chemicals Business**

## **Products Made with Sustainable Resources**

The Lion Group uses natural plant-derived oils, such as palm oil and coconut oil, as raw materials in its products with an eye to making effective use of renewable resources.

## **Products That Contribute to Energy Saving**

Conductive plastic that contributes to weight reduction and fuel economy improvement as a substitute material for metal parts in vehicles

## Products That Contribute to the Preservation of the Natural Environment

Conductive carbon black used in battery applications for the popularization of electric vehicles that do not emit exhaust gases

A highly biodegradable agent for fabric softeners and other products that uses plant-based raw materials and has an estertype quaternary ammonium structure

☑ Environmentally Friendly Products

Lion Specialty Chemicals Co., Ltd.

# **Lion's Environmentally Friendly Products**

- ▼ Environmentally Friendly Products for Everyday Living
- Lion's Focus

## About Lion's Environmentally Friendly Products

Lion considers products that have cleared the proprietary Lion eco-standard to be environmentally friendly. Lion provides products that create effortless ways for consumers to be more environmentally friendly just by living comfortably and promotes the formation of environmentally friendly habits by engaging in interactive communication with consumers.





## **Environmentally Friendly Products for Everyday Living**



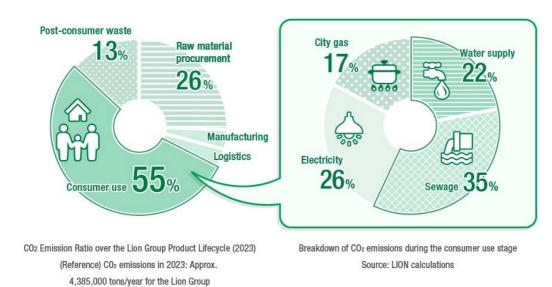
Lion offers a lineup of products that lead to eco-friendly habits in a variety of everyday life situations.

> Products with the "eco LION" mark [Japanese]

## Lion's Focus

### Water-saving products

## Relationship between water use and CO<sub>2</sub> emissions



For the Lion Group, within the product lifecycle, the highest CO<sub>2</sub> emission ratio is found at the consumer use stage as illustrated in the graph on the left.

Further, because water use and sewage account for more than half of these  $CO_2$  emissions, as shown in the graph on the right, water conservation would constitute a practical and eco-friendly measure that could reduce  $CO_2$  emissions and help in the fight against climate change.

A product that enables one-rinse washing in order to save water is good on a personal and environmental level.



By changing your washing machine's rinse frequency setting



The water-saving effects of one-rinse washing



- \*1 Calculated based on the average volume of laundry in a two-adult or more household (approx. 310 loads/year) and the average volume of water used for a 3 kg load washed on a standard course in a typical top-loading washing machine from one of four major manufacturers (approximately 123 L/load for two-rinse washing and approx. 87 L/load for one-rinse washing). (According to Lion's research).
- \*2 Calculated based on the assumption that 200 liters of water is used daily.



- "3 Calculated based on the estimated total number of laundry loads processed by all households across Japan (approximately 14.68 million loads/year) and the average volume of water consumed when washing a 3 kg load on a standard course in a typical top-loading washing machine from one of four major manufacturers (approximately 123 L/load for two-rinse washing and 87 L/load for one-rinse washing). (According to Lion's research).
- \*4 Calculated based on the total capacity of the Kurobe Dam reservoir (approx. 200 million m<sup>3</sup>).

## NANOX one saves water and prolongs the life of clothes.



Eco-friendly habits benefiting both the earth and the family budget through water- and energy-saving washing.





Newly formulated with high-performance surfactant and high-performance enzymes to achieve high detergency effective against even stubborn stains!



New deodorizing agent\* suppresses unpleasant washing machine odors.

\*Only NANOX one for Odors and NANOX one PRO



Prevents damage to clothes and protects against discoloration. Also prevents grime removed and suspended in the wash water from re-attaching to clothing (re-staining).







✓ Laundry Micro-Fantasy!, The world of NANOX one ultra-high performance detergent, a comic strip series by Lidea [Japanese]✓ Brand site for NANOX one [Japanese]

## Refillable products

In preparation

## The Lion Eco-Standard

▼ The Lion Eco-Standard

▼ The "eco Lion" Mark

## The Lion Eco-Standard

Lion has created the Lion eco-standard based on life cycle assessment (LCA), in which the environmental burden created by a product is quantitively assessed at every stage from raw material procurement to disposal. Products that meet at least one evaluation standard in each evaluation category can bear the "eco Lion" mark. In 2023, 82% of Lion's household product\* sales were from environmentally friendly products that meet the Lion eco-standard.

## > Products with the "eco Lion" Mark [Japanese]

## Portion of Sales from Products that Meet the Lion Eco-Standard (Domestic)

2017	2020	2021	2022	2023
76%	80%	0882%	81%	82%

<sup>\*</sup> Products in the Oral Care, Beauty Care, Fabric Care and Living Care fields

## Lion Eco-Standard Evaluation Categories and Standards

Life cycle stage	Evaluation category	Evaluation standards
①Raw material procurement	Use of plant-based materials Use of sustainable raw materials	<ul> <li>At least 50% of the raw materials of product contents (organic ingredients) is plant-based</li> <li>Of the plant-based materials used, at least 50% are biodiversity-friendly</li> </ul>
②Material procurement	Use of recycled materials Use of plant-based materials	<ul> <li>At least 10% of the materials used are recycled</li> <li>Cardboard used is at least 94% recycled paper or certified pulp from forest thinning</li> <li>At least 20% of resins used are plant-based</li> </ul>
③Manufacturing	Energy saving Water saving Chemical substance use reduction Waste reduction	<ul> <li>A reduction of at least 20% in greenhouse gas emissions at the manufacturing stage compared with the baseline product*</li> <li>A reduction of at least 20% in water use at the manufacturing stage compared with the baseline product*</li> <li>A reduction of at least 20% in use of chemical substances other than raw materials at the manufacturing stage compared with the baseline product*</li> <li>A reduction of at least 20% in waste generated at the manufacturing stage compared with the baseline product*</li> </ul>
4 Logistics	Making products more concentrated and compact	An increase of at least 20% in product content concentration or packaging compactness compared with baseline product*
⑤Use	Energy saving during use Reduction of greenhouse gas emissions during use Water saving during use	<ul> <li>A reduction of at least 20% in energy consumed by product use compared with baseline product*</li> <li>A reduction of at least 20% in greenhouse gas emissions after product use compared with baseline product*</li> <li>A reduction of at least 20% in water use during product use compared with baseline product*</li> </ul>
⑥Disposal	Packaging reduction Refill packs	<ul> <li>A reduction of at least 15% in packaging materials used in bottles compared with baseline product*</li> <li>A reduction of at least 50% in packaging materials used in refill packs compared with corresponding product bottles</li> </ul>

<sup>\*</sup> Baseline product: Products released in 2017, the baseline year for the LION Eco Challenge 2050.

## The "eco Lion" Mark



The "eco Lion" mark symbolizes Lion's environmental activities and incorporates Lion's environmental slogan, "Every Day. For the Earth" which concisely expresses Lion's commitment to the environment in line with the corporate slogan, "life. love." To help customers choose environmentally friendly products, we use this mark on products that meet the proprietary Lion eco-standard. The factors that make each product environmentally friendly are printed within the mark.



The mark on a product TOP SUPER NANOX refill pack (350g)

#### Other Examples of Products with the "eco Lion" Mark



NANOX one PRO

CHARMY Magica



KireiKirei Medicated Foaming Hand Soap refill pack